#	Project Name	Current Phase	Estimated Completion Date (Calendar Year)	Project Budget
	ortation, Planning, and Environment (Accessibility, Mobility and Connectivity)			
1	Alone Projects Idlewild Road/Monroe Road Intersection	Design	Q4 2028	\$22,026,097
		-		
2	Lakeview Road Farm to Market	Construction	Q4 2026	\$14,823,000
3	Oakdale Road Phase 2	Construction	Q2 2025	\$1,485,800
4	Monroe Road Streetscape	Design	Q3 2028	\$14,375,000
5	Eastway Drive/Shamrock Drive Intersection	Design	Q3 2030	\$39,019,000
6	Rea Road (with Bonus Allocation Funding)	Real Estate	Q3 2029	\$14,273,940
7	Bryant Farms Road Extension (Elm Lane to Rea Road)	Design-Build	Q3 2024	\$27,300,000
8	University City Blvd Pedestrian Crossings (formerly two separate projects at Mark Twain Road and Suther Road)	Design	Q4 2027	\$1,400,000
9	Research Drive - J.W. Clay Connector over I-85 (North Bridge)	Bid	Q2 2028	\$50,719,359
10	Belk Greenway Connector	Design	Q4 2028	\$2,576,000
11	South End Rail Trail I-277 Pedestrian Bridge	Design	Q2 2027	\$17,618,600
Improv	e Sidewalks Program			
12	University Research Park Sidewalk	Construction	Q3 2024	\$2,050,000
13	Mallard Creek Church Road Shared Use Path (at David Taylor Drive)	Real Estate	Q4 2025	\$500,000
14	Tuckaseegee Road (Little Rock Road to Westerwood Drive) Sidewalk	Bid	Q2 2026	\$4,200,000
15	Sardis Road North (Sardis Road to Rittenhouse Circle ) Sidewalk	Design	Q2 2026	\$3,214,500
16	W.T. Harris Boulevard (JW Clay to N Tryon) Multi-use Path	Design	Q4 2027	\$4,010,000
17	W.T. Harris Boulevard (The Plaza to Grier Road) Multi-use Path	Design	Q4 2026	\$2,150,000
18	Alleghany Street (1609-1335) Sidewalk	Real Estate	Q1 2025	\$1,100,000
19	Margaret Wallace Road (Summerfield Ridge Lane to Marshbrooke Road) Sidewalk	Real Estate	Q1 2027	\$3,640,000
20	Rea Road (Pineville-Matthews Road to Fairways Club Drive) Shared Use Path	Planning	Establish Upon Completion of Planning	TBD
21	Mallard Creek Road (Governor Hunt Road to Driwood Court) Shared Use Path	Design	Q2 2028	\$6,000,000
22	Blakeney Heath Road Sidewalk	Design	Q1 2028	\$1,800,000
23	Lawyers Road (Harri Ann Drive to Chestnut Lake Drive) Sidewalk	Design	Q4 2027	\$2,530,000
24	Old Concord Road (Meadow Vista Road to Arlyn Circle) Shared Use Path	Planning	Establish Upon Completion of Planning	TBD
25	West Rocky River Road Multi Use Path	Planning	Establish Upon Completion of Planning	TBD
_	te Congestion Program			
26	Steele Creek Road at Sam Neely Road	Construction	Q2 2025	\$770,000
27 28	Sharon Road at Eastburn Road Arrowood Road at Whitehall Commons Center Drive Intersection	Design Design	Q4 2027 Q1 2028	\$3,500,000 \$3,150,000
28	Ben Craig Drive Extension	Planning	Establish Upon Completion of Planning	53,130,000 TBD
30	W.T. Harris Boulevard at Chancellor Park Drive Half-Signal	Design	Q1 2027	\$530,000
31	W.T. Harris Boulevard at Sugar Creek Road Right Turn Lane Northbound	Planning	Establish Upon Completion of Planning	TBD
32	W.T. Harris Boulevard at Sugar Creek Road Right Turn Lane Southbound	Planning	Establish Upon Completion of Planning	TBD
33	Mallard Creek Church Road Right Turn Lane Eastbound	Planning	Establish Upon Completion of Planning	TBD

#	Project Name	Current Phase	Estimated Completion Date (Calendar Year)	Project Budget	
34	North Tryon Street at University City Boulevard Left Turn Lane Northbound	Planning	Establish Upon Completion of Planning	TBD	
Conneo	t Bicycle Facilities Program (Bike)	•			
35	Bike - 7th Street Parallel Bike Routes (formerly Elizabeth Bike Boulevard Connections)	Design	Q4 2026	\$1,460,000	
36	Bike - Uptown Cycle Link - Planning Only	Planning	Q4 2024	\$1,000,000	
37	Bike - Hill Street Shared Use Path	Design	Q4 2024	\$934,000	
38	Bike - 10th Street/12th Street Intersection	Design	Q1 2029	\$100,000	
39	Bike - Matheson Avenue Street Conversion	Design	Q4 2028	\$400,000	
East / S	Southeast Corridor Sidewalk and Bikeway Improvements (ESBI)				
40	ESBI - Monroe Road Multi-use Path	Real Estate	Q4 2026	\$5,694,302	
Cross-C	harlotte Trail (XCLT)	•			
41	XCLT Segment 6 - Matheson Avenue to Craighead Road	Design	Q2 2028	\$21,582,476	
42	XCLT Segment 7 - Craighead Road to N. Tryon Street	Bid	Q4 2025	\$7,491,102	
43	XCLT Segment 8 - N. Tryon Street to Orr Road (Hidden Valley)	Bid	Q3 2026	\$11,200,000	
44	XCLT Segment 9 - Orr Road to Rocky River Road	Construction	Q2 2027	\$12,400,000	
45	XCLT Segment 10 - Mallard Creek Church Road to Pavilion Boulevard	Design	Q3 2028	\$9,443,000	
46	XCLT Segment 11 - Pavilion Boulevard to Kempsford Drive	Design	Q3 2028	\$10,934,000	
Conneo	t Northeast Corridor Infrastructure Program (NECI) Program				
47	NECI - Sugar Creek Road Streetscape	Construction	Q2 2024	\$8,240,000	
48	NECI - McCullough Drive Streetscape	Design	Q2 2028	\$22,959,033	
49	NECI - N. Tryon Street/36th Street Streetscape	Construction	Q1 2025	\$10,575,000	
50	NECI - J.W. Clay Boulevard Streetscape and W.T. Harris Boulevard/J.W. Clay Intersection	Bid	Q1 2027	\$15,742,000	
51	NECI - Parkwood Avenue Streetscape	Construction	Q4 2024	\$11,000,400	
52	NECI - Dave McKinney Avenue Extension	Design	Q4 2030	\$555,090	
53	NECI - Philemon Avenue Extension	Developer Partnerships	Developer Build According to their Schedule	\$6,801,000	
Repair	and Replace Bridges Program	i artificionipo			
54	Morris Field Drive Bridge Replacement	Design	Q4 2027	\$3,350,000	
Neighb	orhood Transportation Program (NTP)		II		
55	Rivergate Parkway Bridge	Bid	Q3 2025	\$2,850,000	
Safe Co	ommunities (Safe, Healthy, and Inclusive Communities)		1		
Enhance Transportation Safety (Vision Zero) Program					
56	Vision Zero - South Tryon Street at Herman Avenue Pedestrian Hybrid Beacon	Construction	Q4 2024	\$490,000	
57	Vision Zero - Sugar Creek Road/Merlane Drive Pedestrian Hybrid Beacon	Construction	Q4 2024	\$500,000	
58	Vision Zero - Central Avenue 4900 block Pedestrian Hybrid Beacon	Design	Q4 2028	\$320,000	
59	Vision Zero - Eastway Drive at Arnold Drive Pedestrian Hybrid Beacon	Construction	Q1 2025	\$300,000	
60	Vision Zero - South Boulevard at Longleaf Drive Pedestrian Hybrid Beacon	Real Estate	Q1 2025	\$320,000	
61	Vision Zero - N Caldwell Street at E 8th Street Traffic Signal	Design	Q2 2026	\$615,000	
62	Vision Zero - Monroe Road at Burtonwood Circle Pedestrian Hybrid Beacon	Real Estate	Q1 2026	\$350,000	
63	Vision Zero - Statesville Avenue at Oliver Street Pedestrian Hybrid Beacon	Construction	Q3 2024	\$260,000	
64	Vision Zero - Providence Road at Dartmouth Place Pedestrian Hybrid Beacon	Real Estate	Q1 2025	\$500,000	
65	Vision Zero - Park Road at Sunset Drive Pedestrian Hybrid Beacon	Design	Q1 2026	\$300,000	
66	Vision Zero - Sharon Road at Sulkirk Road Pedestrian Hybrid Beacon	Real Estate	Q1 2025	\$380,000	
67	Vision Zero - Shamrock Drive Pedestrian Safety (The Plaza to Newell Avenue)	Design	Q4 2026	\$1,520,000	

	eral capital investment rian rioject opuates				
#	Project Name	Current	Estimated Completion Date	Project Budget	
#	Project Name	Phase	(Calendar Year)	Project Budget	
68	Vision Zero - Eastway Drive at Biscayne Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
69	Vision Zero - Eastway Drive at Eastway Crossing Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
70	Vision Zero - Central Avenue at Prospect Street and Piedmont Street Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
71	Vision Zero - Pineville-Matthews Road at Windswept Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
72	Vision Zero - Eastway Drive at Dunlavin Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
73	Vision Zero - Matheson Avenue at Holt Street Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
74	Vision Zero - Albemarle Road between Lawyers Road and Point Lake Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
75	Vision Zero - Eastway Drive at Citiside Drive Traffic Signal	Planning	Establish Upon Completion of Planning	TBD	
76	Vision Zero - Eastway Drive at Eastway Park Drive Signal Modifications	Planning	Establish Upon Completion of Planning	TBD	
77	Vision Zero - Monroe Road at Knickerbocker Drive Traffic Signal	Planning	Establish Upon Completion of Planning	TBD	
78	Vision Zero - Park Road at Birnen Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
79	Vision Zero - Shamrock Drive at Lawrence Orr Road Elementary School Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	TBD	
80	Vision Zero - Toddville Lane at CSX Way Pedestrian Improvements	Planning	Establish Upon Completion of Planning	TBD	
81	Vision Zero - Providence Road at Sharon Amity Road/Sharon Lane Intersection Upgrade	Planning	Establish Upon Completion of Planning	TBD	
82	Vision Zero - Pineville-Matthew Road at Johnston Road Intersection Upgrade	Planning	Establish Upon Completion of Planning	TBD	
Workf	orce and Business Development (Economy, Jobs, and Upward Mobility)				
83	Public/Private Redevelopment of Eastland Corridor	Developer Partnership	Developer to Build According to their Schedule	\$24,000,000	
84	Reimburse Innovation District Infrastructure (Atrium)	Developer Partnership	Developer to Build According to their Schedule	\$15,000,000	
Dixie B	erryhill Area Roads		<u> </u>		
85	Dixie Berryhill Area Roads - West Boulevard Extension	Developer Partnerships	Developer to Build According to their Schedule	\$18,806,836	
86	Dixie Berryhill Area Roads - Garrison Road South	Developer	Developer to Build According to their Schedule	\$8,430,000	
Applie	d Innovation Corridor (AIC)				
87	AIC - Matheson Avenue Bridge	Bid	Q2 2027	\$17,421,005	
88	AIC - 16th Street Phase 2	Bid	Q2 2025	\$2,100,000	
Area P	lan Program (Area Plan)				
89	Area Plan - Cherry Traffic Calming - Baldwin Avenue and Main Street	Design	Q2 2025	\$250,000	
Great I	Neighborhoods (Affordable and Sustainable Neighborhoods)				
Invest	in Corridors of Opportunity (CofO) Program				
90	CofO - Oaklawn Avenue at Beatties Ford Road Intersection Improvement	Bid	Q2 2025	\$860,000	
91	CofO - LaSalle Street at Beatties Ford Road Intersection Improvement	Design	Q4 2026	\$1,320,000	
92	CofO - Catherine Simmons Avenue at Beatties Ford Road Traffic Signal	Design	Q2 2025	\$860,000	
93	CofO - Beatties Ford Road Sidewalks Phase 1 (Lasalle to Oaklawn)	Construction	Q2 2024	\$2,800,000	
94	CofO - Remount Road at West Boulevard Intersection Improvement	Design	Q1 2028	\$3,827,000	
-	ehensive Neighborhood Improvement Program (CNIP)				
CNIP -	CNIP - Central / Albemarle / Shamrock				

#	Project Name	Current Phase	Estimated Completion Date (Calendar Year)	Project Budget
95	CNIP - Central/Albemarle/Shamrock - Shamrock Drive Complete Street Improvements (The Plaza to Eastway Drive)	Design	Q3 2030	\$25,755,635
96	CNIP - Central/Albemarle/Shamrock - Kilborne Drive Streetscape	Construction	Q2 2025	\$5,100,000
97	CNIP - Central/Albemarle/Shamrock - Central/Kilborne/Norland Ped/Bike Improvements	Design	Q2 2027	\$6,150,000
CNIP - I	Prosperity Village	1		
98	CNIP - Prosperity Village - DeArmon Road Complete Street Improvements	Real Estate	Q1 2030	\$22,021,000
99	CNIP - Prosperity Village - Prosperity Church Road (Old Ridge to Benfield) Improvements	Design	Q1 2027	\$8,183,705
CNIP - S	Sunset / Beatties Ford	L		
100	CNIP - Sunset/Beatties Ford - Beatties Ford/Sunset Ped Improvements (former Hornets Nest Park Access)	Design	Q4 2027	\$8,712,390
CNIP - V	Nhitehall / Ayrsley	<u>.</u>		
101	CNIP - Whitehall/Ayrsley - Brown - Grier Road Upgrades	Real Estate	Q4 2030	\$34,000,000
102	CNIP - Whitehall/Ayrsley - Multi-Use Path along Westinghouse Boulevard	Construction	Q3 2024	\$6,940,002
SouthP	ark CNIP	I		
103	SouthPark CNIP - Briar Creek Greenway Wayfinding	Developer Partnerships	County Build According to their Schedule	\$200,000
104	SouthPark CNIP - Cultural Loop Implementation and Partnership Opportunities	Developer Partnerships	Developer Build According to their Schedule	\$5,000,000
Neighb	orhood Reinvestment Program (NRP)	· · · · ·		
105	NRP - Kuykendall Improvements	Design	Q4 2027	\$4,600,000
Public S	Safety Facilities			
106	Animal Care and Control - Upgrades to Current Facility Phase 2	Construction	Q3 2024	\$6,000,000
107	CMPD 911 Law Enforcement Center Renovation	Planning	Establish Upon Completion of Planning	\$6,000,000
108	CMPD 911 Police and Fire Training Academy Renovation	Planning	Establish Upon Completion of Planning	\$2,000,000
Six Poli	ce Division Station	L		
109	Six Police Division Stations - CMPD Northwest Station	Bid	Q1 2026	\$25,185,000
Firehou	ise Program (Fire)	L		
110	Fire - Firehouse #11 Replacement	Design	Q2 2026	\$18,980,000
111	Fire - Hidden Valley Firehouse #45	Construction	Q4 2024	\$14,430,000
112	Fire - Firehouse #30 Replacement	Bid	Q1 2026	\$16,390,000
113	Fire - River District Firehouse - Temporary	Design	Q4 2024	\$4,500,000
Firehou	ise Gender Equity Program (Fire Equity)	Γ		
114	Fire Equity - Firehouse #2	Bid	Q2 2025	\$1,500,000
115	Fire Equity - Firehouse #22	Design	Q1 2026	\$1,820,000
	blic Safety Facilities			
116	Cemeteries - Roads and Storm Water Renovations Phase 2	Construction	Q4 2024	\$680,000
117	CMGC HVAC Replacement	Construction	Q1 2026	\$25,260,000
118	Spectrum Center Renovation	Construction	Q4 2025	\$245,000,000
	ability Program	Davi	02,2026	¢1,000,000
119	Electric Vehicle Charging - Various sites FY23	Design	Q2 2026	\$1,000,000
120 121	Solar Design / Installation 9 sites FY21 Solar Design / Installation 5 sites FY22	Construction Construction	Q1 2024 Q4 2024	\$2,017,131 \$1,793,483
	JUIGI DESIGITI TISTATIATIUTI J SILES I 122	construction	Q4 2024	ş1,755,405
121	Solar Design / Installation 2 sites FY23	Design	Q2 2025	\$514,752

#	Project Name	Current Phase	Estimated Completion Date (Calendar Year)	Project Budget	
American with Disabilities Act (ADA) Facility Renovations					
124	ADA - Charlotte Mecklenburg Government Center Phase 1	Design	Q4 2025	\$380,000	
125	ADA - Charlotte Mecklenburg Government Center Phase 2	Planning	Establish Upon Completion of Planning	TBD	
126	ADA - Old City Hall	Construction	Q4 2024	\$1,380,000	

#### Legend:

Dark blue highlights represent program and projects listed below in light blue highlights Projects not highlighted are stand alone projects

#### Additional Projects not yet funded:

Bryant Farms Phase 2 Robinson Church Road Improvements Ashley/Freedom/Tuckaseegee Intersection Improvements Animal Care & Control Phase 3 CMPD Helicopter Hangar Solid Waste Services - Locker Room Equity Renovations Miranda Road Firehouse River District Firehouse Solid Waste Services Transfer Station